

resolves after pregnancy, some have reported that up to 10% of these women per year will develop new-onset type 2 diabetes.

Thus by 5 years from the affected pregnancy there is a 50% risk of type 2 diabetes. The overall impact of this observation is that in the United States there are an estimated 150,000 women per year with the diagnosis of gestational diabetes and half of these women will eventually develop type 2 diabetes [3]. Now that there is a clear means of intervention and thus prevention of the inevitable, we can finally impact on the rising rate of type 2 diabetes.

Lessons learned from this new study, Pioglitazone in the Prevention of Diabetes (PIPOD), are applicable to other patients with a high risk of developing type 2 diabetes. Xiang and coworkers obtained three main results:

- The first and most robust concerns stabilization of pancreatic  $\beta$ -cell function: the previously documented decline of 33% over the first year after a pregnancy complicated by gestational diabetes was stopped with pioglitazone therapy.
- There is a strong relationship between an initial reduction in insulin output and the risk of diabetes: diabetes incidence rates were the lowest in the third of women with the greatest reduction in insulin output after only 1 year of treatment.
- The rate of 4.6% is much lower than the reported rate of 12.1% per year without treatment.

These three findings are finally good news in the field of type 2 diabetes. We have only recently learned that the explosion of type 2 diabetes has resulted in over 230 million individuals afflicted by the disease. To turn the tide of this trend of type 2 diabetes, we must institute prevention strategies. Pioglitazone is a safe and efficacious therapy for decreasing the risk of type 2 diabetes in high-risk populations.

## References

1. Buchanan TA, Xiang AH, Peters RK et al. Preservation of pancreatic  $\beta$ -cell function and prevention of type 2 diabetes by pharmacological treatments of insulin resistance in high-risk Hispanic women. *Diabetes* 2002; 51: 2796–803.
2. Jovanovic L, Pettitt DJ. Linking evidence and experience: gestational diabetes mellitus. *J Am Med Assoc* 2001; 286: 2516–18.
3. Jovanovic L. Turning the tide: type 2 diabetes and trends in offspring of mothers with gestational diabetes mellitus. *Metab Syndrome Relat Disord* 2005; 3: 233–43.

## The DAWN study: patient and provider perceptions of care

### Original article:

**Patient and provider perceptions of care for diabetes: results of the cross-national DAWN study.** Peyrot M, Rubin RR, Lauritzen T, Skovlund SE, Snoek FJ, Matthews DR, Landgraf R, for the International DAWN Advisory Panel. *Diabetologia* 2006; 49: 279–88.

### Summary and Comment:

Linda M. Siminerio, Pittsburgh, PA, USA

### Key words:

DAWN study, chronic care model, diabetes prevention, health care delivery, provider perceptions, patient perceptions

## Summary

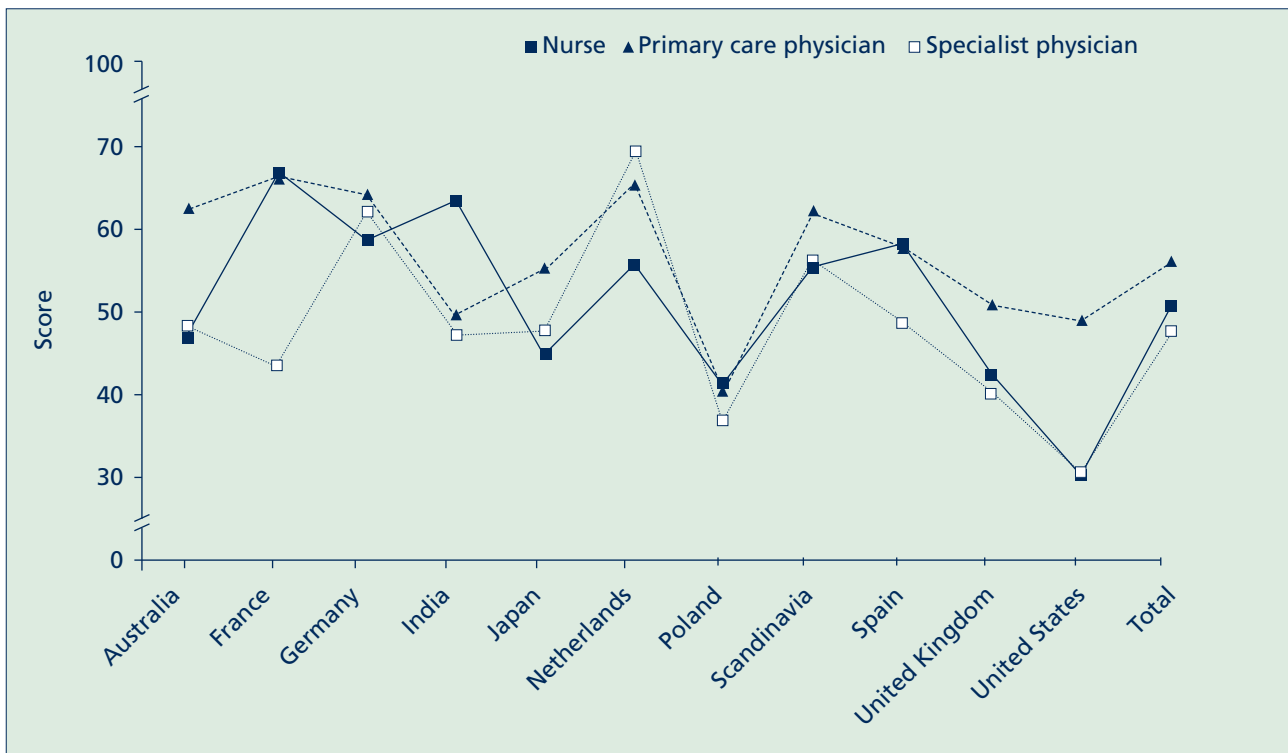
This study was designed to explore provider and patient perceptions of diabetes care. Face-to-face or telephone interviews were done in 13 countries in Asia, Australia, Europe and North America to gather information on areas that are essential to successful chronic care models. Questions were designed to address targeted areas that apply to chronic disease management, such as: is care accessible, comprehensive and collaborative; is prevention focused?

Reports from countries differed on all outcomes, and the relationship between the respondent characteristics and outcomes varied by country. Providers rated systems and remuneration as mediocre. Patients reported favorably to access; however, finances and complications were major barriers. Sadly, those who needed it most — the poor and those with complications — reported more difficulty with access.

Team care was more available for type 1 patients, but primary care providers reported low availability of other team disciplines on site. Patients varied in their perceptions of provider collaboration. Although all of the countries' responses varied significantly, all had a high endorsement for prevention strategies.

**Sadly, those who needed it most — the poor and those with complications — reported more difficulty with access**

The authors concluded that each country needs to identify gaps and develop country-specific strategies.



**Fig. 1:** Health care provider ratings of the chronic care system in 11 regions, representing 13 countries. Scores range from 0 to 100, with higher scores representing better organization.

**Comment**

This global study provides valuable insight for countries struggling to identify the best approaches to chronic disease management as the diabetes pandemic continues [1]. As one would anticipate, providers and patients from different countries had varied responses; however, consistent themes emerged in the findings.

***In countries with socialized systems, such as the Netherlands and Scandinavia, providers rated their care systems higher than those with payer systems similar to that of the United States, which had the lowest ranking***

The overall rating of chronic care systems and remuneration by providers was reported as mediocre. The term ‘mediocre’ was used to convey the finding that overall responses to the questions were at midpoint on the scales. However, when carefully reviewing the responses from specific countries, what is most interesting is that in countries with socialized systems, such as the Netherlands and Scandinavia, providers rated their care systems higher than those with payer systems similar to that of the United States, which had the lowest ranking (Fig. 1).

This study missed an incredible opportunity as we address gaps in chronic disease management and explore implementation of methods such as the team care approach: not surprisingly, but unfortunately, the remuneration question applied only to physicians. It would have been interesting if a question regarding remuneration or payment for services had been asked of the nurse and patient participants as it applied to them. One can only surmise what nurse or patient responses would have been if a question had applied to support for other disciplines, such as payment for education services or patient rewards (for example reduced insurance co-payments for the US population). It is not unexpected that overall physicians perceived payment as a barrier to quality care. This message has already been taken seriously in the US: for example, physician incentive programs are already underway in several states. The study findings would have been much more provocative if a broader question in support of team care and patient rewards had been asked.

Curiously, primary care physicians overall rated care systems higher than did diabetes specialists and nurses. One cannot help but wonder whether primary care providers are well versed in all of the essential elements in chronic disease management. In studies investigating attitudes and barriers to diabetes care, primary care providers scored poorly in areas related to

patient psychosocial needs and autonomy [2, 3]. Primary care providers are also reported to have poor adherence to evidence-based guidelines [4] — another indication of their limited appreciation of critical elements, such as decision support, in chronic care models [5].

Overall, patients did not report problems with access. One must wonder whether patients really know what services they should be routinely receiving. In a study by our team at the University of Pittsburgh, when exploring opportunities to improve self-management education resources in a poor rural community, we realized that patients did not know what support services were necessary [6]. When education was offered, it was disappointing that only a small number of patients attended the programs. Since there was a long-standing lack of provision for education in the community, we concluded that both providers and patients were unaware of the benefit of education.

Unfortunately, those who most likely require the most attention, i.e. those in lower socioeconomic groups and with complications, reported problems with access. With increasing rates of diabetes in developing countries [7], it is no surprise that access and financial barriers were reported. What was surprising was that those with complications reported less access.

With myriad complications, one may not be able to work and subsequently pay for all of the related services that are required, thereby linking financial barriers directly to the complications issue.

As one might expect, team care was more available to patients with type 1 diabetes. Patients with type 1 diabetes are frequently cared for by specialists and typically have access to a range of disciplines. As the number of patients with type 2 diabetes grows and the complexity of their regimens increases, implementing team care for type 2 diabetes is of great interest. The findings from this study reiterate that patients perceive collaboration when team members are on site. Sadly, on-site team care is rarely available in the offices of primary care providers [8] where 90% of type 2 patients receive their care [9].

Within the structure of the chronic care model, now recognized as best representing the care needs of people with diabetes [10], exploring new methods for care delivery is recommended. Wagner et al. [11] stressed that effective chronic illness management requires attention to delivery system design.

Team-based care has repeatedly been shown to improve outcomes [12–14], yet it is often

unavailable in primary care practice settings [8]. We have successfully integrated nurse educators into primary care practices and have repeatedly demonstrated its effectiveness and sustainability [15–17].

---

***Nurses were reported to provide better education, spend more time with patients, were better listeners, and knew their patients better than did physicians***

---

In looking at a subset of US responses in the Diabetes Attitudes, Wishes and Needs (DAWN) study, nurses and physicians also agreed that nurses should take a larger role in managing diabetes [18].

Nurses were reported to provide better education, spend more time with patients, were better listeners, and knew their patients better than did physicians. Specialist nurses talk to patients about self-management, teach medication management, have a higher level of involvement in medication prescribing and are more willing to take on additional responsibilities.

Nurses in many parts of the world continue to struggle for professional respect. Many believe that their expertise is not valued by or is a threat to physicians. This is particularly true in some countries where cultural and societal issues hinder nurses' professional growth. This lack of respect contributes to the underutilization of nurses' skills, particularly in the areas of medication management and addressing psychosocial issues.

In spite of their willingness, only about one-third of specialist nurses reported being involved in medication management [18].

This study also demonstrated united support for prevention. Yet health systems rarely build and provide the infrastructure and finance for prevention programs and staff. Given the number of patients with diabetes and the limited time that providers have to spend and access issues, in particular for the poor and those with complications, implementing novel, less expensive strategies is critical. Until these issues are addressed, the problems will remain.

Wise health care leaders will use the findings from studies such as DAWN to identify gaps in care and build chronic disease management programs to meet the needs of their citizens.

References

1. Amos AF, McCarty DJ, Zimmet P et al. The rising global burden of diabetes and its complications: estimates and projections to the year 2010. *Diabetic Med* 1997; 14 (suppl 5): S1–85.
2. Anderson RM, Fitzgerald JT, Gorenflo DW, Oh MS. A comparison of the diabetes-related attitudes of health care professionals and patients. *Patient Educ Couns* 1993; 21: 41–50.
3. Wallace TM, Matthews DR. Poor glycemic control in type 2 diabetes: a conspiracy of disease, suboptimal therapy and attitude. *Q J Med* 2000; 93: 69–74.
4. Fain JA, Melkus GD. Nurse practitioner practice patterns based on standards of medical care for patients with diabetes. *Diabetes Care* 1994; 17: 879–81.
5. Wagner EH, Austin BT, Von Korff M. Improving outcomes in chronic illness. *Manag Care Q* 1996; 4(2): 12–25.
6. Siminerio L, Piatt G, Zgibor J. Implementing the chronic care model for improvements in diabetes care and education in a rural primary care practice. *Diabetes Educ* 2005; 31(2): 225–34.
7. Wild S, Roglic G, Green A et al. Global prevalence of diabetes: estimates for the year 2000 and projections for 2030. *Diabetes Care* 2004; 27(5): 1047–53.
8. Glasgow RE, Eakin EG. Medical-office based interventions. In: Snoek FJ, Skinner TC, eds. *Psychology in diabetes care*. Chichester: John Wiley, 2000; 141–68.
9. Janes GR. Ambulatory medical care for diabetes. In: Group NDD, ed. *Diabetes in America*. Vol 95–1468. Bethesda, MD: National Institutes of Health, 1995; 541–52.
10. Wagner EH, Austin BT, Von Korff M. Organizing care for patients with chronic illness. *Millbank Q* 1996; 74(4): 511–44.
11. Wagner EH, Grothaus LC, Sandhu N et al. Chronic care clinics for diabetes in primary care: a system-wide randomized trial. *Diabetes Care* 2001; 25: 695–700.
12. Centers for Disease Control and Prevention. *Team care: comprehensive lifetime management for diabetes*. Atlanta, GA: US Department of Health and Human Services, Public Health Service, Centers for Disease Control and Prevention, National Center for Chronic Disease Prevention and Health Promotion, 2001.
13. Koproski J, Pretto Z, Poretsky L. Effects of an intervention by a diabetes team in hospitalized patients with diabetes. *Diabetes Care* 1997; 20: 1553–5.
14. Dargis V, Pantelejeva O, Jonushaite A et al. Benefits of a multidisciplinary approach in the management of recurrent diabetic foot ulceration in Lithuania: a prospective study. *Diabetes Care* 1999; 22: 1428–31.
15. Piatt G, Orchard T, Emerson S et al. Translating the chronic care model into the community. *Diabetes Care* 2006; 29(4): 811–17.
16. Siminerio L, Zgibor J, Solano FX. Implementing the chronic care model for improvements in diabetes practice and outcomes in primary care: the University of Pittsburgh Medical Center Experience. *Clin Diabetes* 2004; 22(2): 54–8.
17. Siminerio LM, Piatt GA, Emerson S et al. Deploying the chronic care model to implement and sustain diabetes self-management training programs. *Diabetes Educ* 2006; 32(2): 253–60.
18. Siminerio L, Funnell M, Peyrot M, Rubin R. US nurses' perceptions of their role in diabetes care: results of the cross-national Diabetes Attitudes, Wishes and Needs (DAWN) study. *Diabetes Educ*. In press.

---

# SUBJECT INDEX

---

- Accelerator hypothesis  
type 1 diabetes, anthropometric data, weight gain, body mass index, diabetes onset, 31
- Africa  
diabetic foot, peripheral neuropathy, peripheral vascular disease, amputation, ulceration, infection, 8
- Amputation  
diabetic foot, peripheral neuropathy, peripheral vascular disease, ulceration, infection, Africa, India, 8
- Anthropometric data  
accelerator hypothesis, type 1 diabetes, weight gain, body mass index, diabetes onset, 31
- Antibiotics  
diabetic foot, foot infections, osteomyelitis, management, clinical practice guidelines, 13
- Antioxidants  
fat load, oxidative stress, endothelial function, postprandial state, Mediterranean diet, 36
- Australia  
epidemiology, mortality, secular trends, health statistics, death records, 28
- Awareness campaign  
diabetic foot, prevention, International Diabetes Federation, International Working Group on the Diabetic Foot, World Diabetes Day, 2
- Behaviour change counselling  
type 2 diabetes, chronic care model, self-management, patient evaluation, survey, 29
- Bisphosphonates  
Charcot neuroarthropathy, pathogenesis, management, calcitonin, diabetic neuropathy, 21
- BMI  
*see* body mass index
- Body mass index  
accelerator hypothesis, type 1 diabetes, anthropometric data, weight gain, diabetes onset, 31
- Calcitonin  
Charcot neuroarthropathy, pathogenesis, management, bisphosphonates, diabetic neuropathy, 21
- CD134  
type 1 diabetes, T-cell, CD25, islet antigen, 40
- CD25  
type 1 diabetes, T-cell, CD134, islet antigen, 40
- Charcot neuroarthropathy  
pathogenesis, management, bisphosphonates, calcitonin, diabetic neuropathy, 21
- Chronic care model  
DAWN study, prevention, health care delivery, provider perceptions, patient perceptions, 43  
type 2 diabetes, self-management, behaviour change counselling, patient evaluation, survey, 29
- Clinical practice guidelines  
diabetic foot, foot infections, osteomyelitis, antibiotics, management, 13
- DAWN study  
chronic care model, prevention, health care delivery, provider perceptions, patient perceptions, 43
- Death records  
epidemiology, mortality, secular trends, Australia, health statistics, 28
- Diabetes onset  
accelerator hypothesis, type 1 diabetes, anthropometric data, weight gain, body mass index, 31
- Diabetic foot  
foot infections, osteomyelitis, antibiotics, management, clinical practice guidelines, 13  
peripheral neuropathy, peripheral vascular disease, amputation, ulceration, infection, Africa, India, 8  
prevention, awareness campaign, International Diabetes Federation, International Working Group on the Diabetic Foot, World Diabetes Day, 2
- Diabetic nephropathy  
Charcot neuroarthropathy, pathogenesis, management, bisphosphonates, calcitonin, 21  
genetic marker, transmission disequilibrium test, family study, 34
- Endothelial function  
fat load, oxidative stress, antioxidants, postprandial state, Mediterranean diet, 36
- Epidemiology  
mortality, secular trends, Australia, health statistics, death records, 28
- Exercise  
hypoglycemia, hypoglycemia-associated autonomic failure, 38
- Family study  
diabetic nephropathy, genetic marker, transmission disequilibrium test, 34
- Fat load  
oxidative stress, endothelial function, antioxidants, postprandial state, Mediterranean diet, 36
- Foot infections  
diabetic foot, osteomyelitis, antibiotics, management, clinical practice guidelines, 13
- Genetic marker  
diabetic nephropathy, transmission disequilibrium test, family study, 34
- Gestational diabetes  
type 2 diabetes, prevention, pioglitazone, insulin resistance, 42
- Health care delivery  
DAWN study, chronic care model, prevention, provider perceptions, patient perceptions, 43
- Health statistics  
epidemiology, mortality, secular trends, Australia, death records, 28
- Hypoglycemia  
exercise, hypoglycemia-associated autonomic failure, 38
- Hypoglycemia-associated autonomic failure  
exercise, hypoglycemia, 38
- IDF  
*see* International Diabetes Federation
- India  
diabetic foot, peripheral neuropathy, peripheral vascular disease, amputation, ulceration, infection, Africa, 8
- Infection  
diabetic foot, peripheral neuropathy, peripheral vascular disease, amputation, ulceration, Africa, India, 8
- Insulin resistance

- type 2 diabetes, prevention, gestational diabetes, pioglitazone, 42
- International Diabetes Federation
  - diabetic foot, prevention, awareness campaign, International Working Group on the Diabetic Foot, World Diabetes Day, 2
- International Working Group on the Diabetic Foot
  - diabetic foot, prevention, awareness campaign, International Diabetes Federation, World Diabetes Day, 2
- Islet antigen
  - type 1 diabetes, T-cell, CD25, CD134, 40
- IWGDF
  - see* International Working Group on the Diabetic Foot
- Management
  - Charcot neuroarthropathy, pathogenesis, bisphosphonates, calcitonin, diabetic neuropathy, 21
  - diabetic foot, foot infections, osteomyelitis, antibiotics, clinical practice guidelines, 13
- Mediterranean diet
  - fat load, oxidative stress, endothelial function, antioxidants, postprandial state, 36
- Mortality
  - epidemiology, secular trends, Australia, health statistics, death records, 28
- Osteomyelitis
  - diabetic foot, foot infections, antibiotics, management, clinical practice guidelines, 13
- Oxidative stress
  - fat load, endothelial function, antioxidants, postprandial state, Mediterranean diet, 36
- Pathogenesis
  - Charcot neuroarthropathy, management, bisphosphonates, calcitonin, diabetic neuropathy, 21
- Patient evaluation
  - type 2 diabetes, chronic care model, self-management, behaviour change counselling, survey, 29
- Patient perceptions
  - DAWN study, chronic care model, prevention, health care delivery, provider perceptions, 43
- Peripheral neuropathy
  - diabetic foot, peripheral vascular disease, amputation, ulceration, infection, Africa, India, 8
- Peripheral vascular disease
  - diabetic foot, peripheral neuropathy, amputation, ulceration, infection, Africa, India, 8
- Pioglitazone
  - type 2 diabetes, prevention, gestational diabetes, insulin resistance, 42
- Postprandial state
  - fat load, oxidative stress, endothelial function, antioxidants, Mediterranean diet, 36
- Prevention
  - DAWN study, chronic care model, health care delivery, provider perceptions, patient perceptions, 43
  - diabetic foot, awareness campaign, International Diabetes Federation, International Working Group on the Diabetic Foot, World Diabetes Day, 2
  - type 2 diabetes, gestational diabetes, pioglitazone, insulin resistance, 42
- Provider perceptions
  - DAWN study, chronic care model, prevention, health care delivery, patient perceptions, 43
- Secular trends
  - epidemiology, mortality, Australia, health statistics, death records, 28
- Self-management
  - type 2 diabetes, chronic care model, behaviour change counselling, patient evaluation, survey, 29
- Survey
  - type 2 diabetes, chronic care model, self-management, behaviour change counselling, patient evaluation, 29
- T-cell
  - type 1 diabetes, CD25, CD134, islet antigen, 40
- Transmission disequilibrium test
  - diabetic nephropathy, genetic marker, family study, 34
- Type 1 diabetes
  - accelerator hypothesis, anthropometric data, weight gain, body mass index, diabetes onset, 31
  - T-cell, CD25, CD134, islet antigen, 40
- Type 2 diabetes
  - chronic care model, self-management, behaviour change counselling, patient evaluation, survey, 29
  - prevention, gestational diabetes, pioglitazone, insulin resistance, 42
- Ulceration
  - diabetic foot, peripheral neuropathy, peripheral vascular disease, amputation, infection, Africa, India, 8
- Weight gain
  - accelerator hypothesis, type 1 diabetes, anthropometric data, body mass index, diabetes onset, 31
- World Diabetes Day
  - diabetic foot, prevention, awareness campaign, International Diabetes Federation, International Working Group on the Diabetic Foot, 2

For further information regarding articles reviewed, please contact your local library.

For other matters relating to the International Diabetes Monitor contact Novo Nordisk in your country:

**Albania**

Novo Nordisk A/S  
Representative Office  
Rruga Ndre Mejda, P3, Ap32  
Tirana

**Algeria**

Novo Nordisk A/S  
Health Care  
Bureau de Liaison  
62B, rue Ahmed Drareni  
Hydra

**Argentina**

Novo Nordisk Pharma Argentina S.A.  
Av. Del libertador 2740 EP  
B1636 DSU Olivos  
Buenos Aires

**Australia**

Novo Nordisk Pharmaceuticals Pty  
Level 3, 21 Solent Circuit  
Baulkham Hills, NSW 2153  
<http://www.novonordisk.com.au/>

**Austria**

Novo Nordisk Pharma GmbH  
Universitätsstrasse 11  
1010 Vienna  
<http://www.novonordisk.at/>

**Austria**

Novo Nordisk A/S  
Erdbergstrasse 52-60/3/16  
1030 Vienna

**Baltics**

Novo Nordisk A/S  
Regional Office Baltics  
Vokieciu 12-4  
2001 Vilnius

**Bangladesh**

Novo Nordisk A/S  
Bangladesh Liaison Office  
120/B Masjid Road, 3rd Floor  
New DOHS, Mohakhali  
Dhaka 1206

**Belarus**

Novo Nordisk A/S  
Representative Office Belarus  
28 Fabritsius Str  
220 001 Minsk

**Belgium**

Novo Nordisk Europe NV  
Chaussée de la Hulpe 166  
1170 Brussels

**Belgium**

Novo Nordisk Pharma NV  
Riverside Business Park  
Boulevard International 55  
1070 Brussels  
<http://www.novonordisk.be/>

**Brazil**

Novo Nordisk Farmacêutica do Brasil  
Ltda  
Av. Francisco Matarazzo 1500  
13th Floor - Edifício New York  
Água Branca  
São Paulo CEP 05001-400

**Bulgaria**

Novo Nordisk A/S  
20-22 Zlatan rog Str.  
BG-1407 Sofia

**Canada**

Novo Nordisk Canada Inc  
Health Care  
2700 Matheson Boulevard East  
3rd Floor, West Tower  
Mississauga, Ontario L4W 4V9  
<http://www.novonordisk.ca/>

**China**

Novo Nordisk A/S  
(Tianjin) Biotechnology Co Ltd  
Pharmaceutical Plant  
Lerentang Yumen Road  
Hongqiao District  
300112 Tianjin  
<http://www.novonordisk.com.cn/>

**China**

Novo Nordisk Biotechnology Co Ltd  
Unit 3112, Level 31  
China World Tower 2  
1 Jian Guo Men Wai Avenue  
100004 Beijing

**Croatia**

Novo Nordisk A/S  
Representative Office Croatia  
Oreskovicева 20/A  
HR-10000 Zagreb

**Czech Republic**

Novo Nordisk sro  
Evropská 33 c  
160 00 Prague 6  
<http://www.novonordisk.cz/>

**Denmark**

Novo Nordisk Scandinavia AB  
Box 505 87  
Vattenverksvägen 47  
202 15 Malmö  
<http://www.novonordisk.dk/>

**Egypt**

Novo Nordisk A/S  
Health Care Scientific & Representative  
Office  
World Trade Center  
Office Tower 8th Floor  
1191 Corniche El Nil

**Estonia**

Novo Nordisk A/S  
Eesti filiaal  
Paldiski mnt 27  
Tallinn 10612

**Finland**

Novo Nordisk Farma OY  
Regional Office  
Itätuulentie 1  
02100 Espoo  
<http://www.novonordisk.fi/>

**France**

Novo Nordisk Pharmaceutique SA  
Le Palatin  
30, rue de Valmy  
92936 Paris La Défense cedex  
<http://www.novonordisk.fr/>

**Germany**

Novo Nordisk Pharma GmbH  
Brucknerstrasse 1  
55018 Mainz  
<http://germany.novonordisk.com/>

**Greece**

Novo Nordisk Hellas Ltd  
Health Care  
518 Messoghion Avenue  
15342 Aghia Paraskevi, Athens  
<http://www.novonordisk.gr/>

**Hungary**

Novo Nordisk Ltd  
Felsőöldmali ut 35  
1025 Budapest  
<http://www.novonordisk.hu/>

**India**

Novo Nordisk India Private Ltd.  
26/27, 8th Floor,  
Raheja Towers , M.G. Road  
Bangalore - 560 001

**Ireland**

Novo Nordisk Pharmaceuticals Ltd  
3/4 Upper Pembroke Street  
Dublin 2  
<http://www.novonordisk.ie/>

**Japan**

Novo Nordisk Pharma Ltd  
Meiji Yasudan Building  
2-1-1, Marunouchi  
Chiyoda-Ku, Tokyo 100-0005  
<http://www.novonordisk.jp/>

**Jordan**

Novo Nordisk A/S  
Near East Office (NEO)  
Taba'a Center, Gardens Street  
PO Box 142551  
Amman 11844

**Kenya**

Novo Nordisk A/S  
Health Care  
Mageso Chambers  
Moi Avenue  
PO Box 59117  
Nairobi

**Korea**

Novo Nordisk Pharma Korea Ltd  
24F B-dong Kyobo Tower  
1303-22 Seocho-dong  
Seocho-gu  
Seoul  
Korea

**Latvia**

Novo Nordisk A/S  
Representative Office  
Maskavas 240  
Riga LV-1063

**Lithuania**

UAB Novo Nordisk Pharma  
Mickeviciaus 2  
Vilnius 08119

**Macedonia**

Novo Nordisk A/S  
Representative Office  
'Jane Sandanski' 111, 2nd floor  
1000 Skopje

**Malaysia**

Novo Nordisk Pharma (Malaysia) Sdn  
Bhd  
Suite 5.08 Level 5  
Wisma KT  
No 14 Jalan 19/1  
46300 Petaling Jaya  
Selangor Darul Ehsan

**Mexico**

Novo Nordisk Pharma SC  
Montes Urales 715  
P.B. Lomas de Chapultepec  
11000 Del. Miguel Hidalgo Mexico D.F.

**Moldova**

Novo Nordisk A/S  
Representative Office Moldova  
Bulvar Stephan chel, Mare 4  
Hotel National, 1501  
2001 Kinshenev

**Morocco**

Novo Nordisk Morocco  
17, Boulevard Moulay Youssef  
2ème Etage  
20000 Casablanca

**Netherlands**

Novo Nordisk Farma BV  
Flemingweg 18  
2408 AV Alphen a/d Rijn  
<http://www.novonordisk.nl/>

**New Zealand**

Novo Nordisk Health Care  
642 Great South Road  
Ellerslie, Auckland  
<http://www.novonet.co.nz/>

**Norway**

Novo Nordisk Scandinavia AB  
Hauger Skolevei 16  
Postboks 24  
1309 Rud  
<http://www.novonordisk.no/>

**Pakistan**

Novo Nordisk A/S  
Health Care Scientific Office  
113, Main Clifton Road  
Clifton, Karachi

**Poland**

Novo Nordisk Pharma Spzoo  
ul. Mineralna 15  
02-274 Warsaw  
<http://www.novonordisk.pl/>

**Portugal**

Novo Nordisk A/S  
Quinta da Fonte  
Edifício D. José, Q54, Piso 1  
Porto Salvo  
2780-730 Paço de Arcos  
<http://www.novonordisk.pt/>

**Romania**

Novo Nordisk A/S  
Representative Office  
Str Ion Campineanu nr 11  
78664 Bucharest  
<http://www.novo.ro/>

**Russia**

Novo Nordisk A/S  
Representative Office  
Lomonosovsky Prosp 38, II & 120  
117 330 Moscow

**Russia**

Novo Nordisk A/S  
Regional Office St Petersburg  
9, Lipovaya Alleya, apt 1009 1010  
197 183 St Petersburg

**Saudi Arabia**

Novo Nordisk A/S  
Health Care  
c/o Salehiya Establishment  
PO Box 3542  
11781 Riyadh

**Serbia and Montenegro**

Novo Nordisk A/S  
Representative Office  
Generala Zdanova 76, 4th floor  
11000 Belgrade

**Singapore**

Novo Nordisk Asia Pacific Pte Ltd  
238 Thomson Road 16-06/08  
Novena Square (Tower A)  
Singapore 307684

**Slovakia**

Novo Nordisk A/S  
Representative Office  
Teslova 19  
82 102 Bratislava  
<http://www.novo.sk/>

**Slovenia**

Novo Nordisk A/S  
Regional Office South-East Europe  
Zelezna Cesta 18  
1000 Ljubljana

**South Africa**

Novo Nordisk (Pty) Ltd  
Health Care  
10A Acher Road  
Paulshof, Sandton  
<http://www.novo.co.za/>

**South Korea**

Novo Nordisk Pharma Korea Ltd  
3F Haesung 2nd Bldg, 942-10  
Daechi-dong, Kangnam-ku  
135-280 Seoul  
<http://www.novonordisk.co.kr/>

**Spain**

Novo Nordisk Pharma SA  
c/Caleruega, 102  
28033 Madrid  
<http://www.novonordisk.es/>

**Sweden**

Novo Nordisk Scandinavia AB  
Box 505 87  
Vattenverksvägen 47  
202 15 Malmö  
<http://www.novonordisk.se/>

**Switzerland**

Novo Nordisk Pharma AG  
Untere Heslibachstrasse 46  
8700 Küsnacht  
<http://www.novonordisk.ch/>

**Taiwan**

Novo Nordisk Pharma (Taiwan) Ltd  
7F-1, 216 Tun Hua South Road  
Sec 2, Taipei  
Taiwan, ROC  
<http://www.novonordisk.com.tw/>

**Thailand**

Novo Nordisk Pharma (Thailand) Ltd  
139 Sethiwan Tower, 9th floor  
Pan Road  
Bangkok 10500  
<http://www.novothai.com/>

**Turkey**

Novo Nordisk  
Saglik Urunleri Tic Ltd Stri  
Nispetye Cad Akmerkez E3 Blok Kat 7  
80600 Etiler-Istanbul  
<http://www.novoturk.com/>

**Ukraine**

Novo Nordisk A/S  
Regional Office  
37, B Khmel'nitskogo Str  
Kiev 252030

**United Kingdom**

Novo Nordisk Pharmaceuticals Ltd  
Novo Nordisk House  
Broadfield Park, Brighton Road  
Pease Pottage, Crawley  
West Sussex RH11 9RT  
<http://www.novonordisk.co.uk/>

**USA**

Novo Nordisk Pharmaceuticals Inc  
100 College Road West  
West Princeton, New Jersey 08540  
<http://www.novonordisk-us.com/>